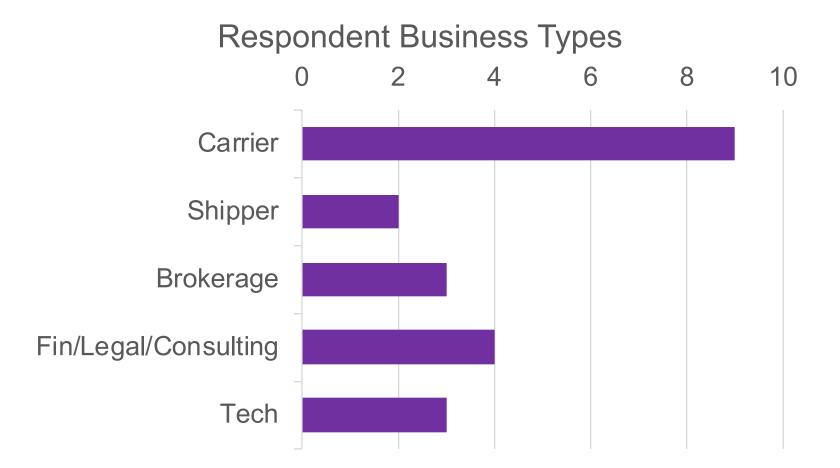
Supply Chain Vulnerabilities under Covid-19: Follow-Up Survey

Christopher Cummings Breton Johnson Sunil Chopra Hani Mahmassani

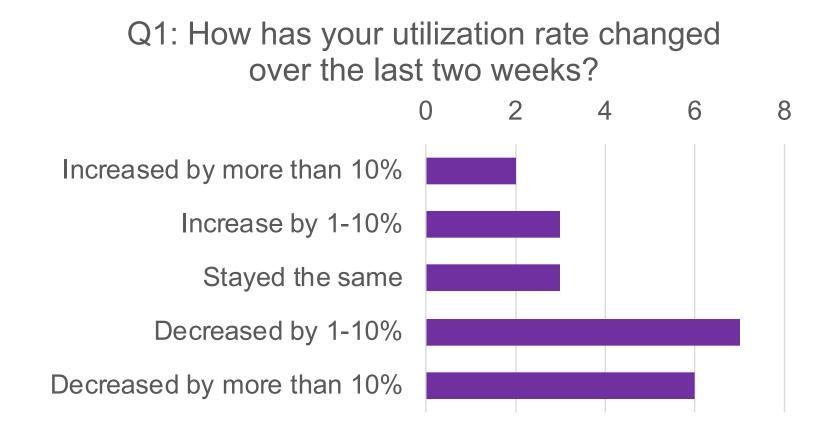




What type of business best classifies your company?

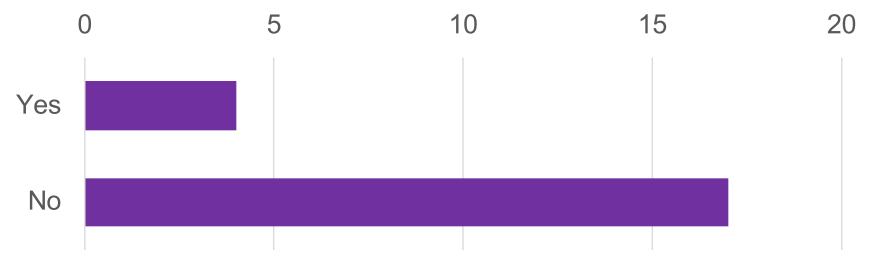


How has your utilization rate changed over the last two weeks?



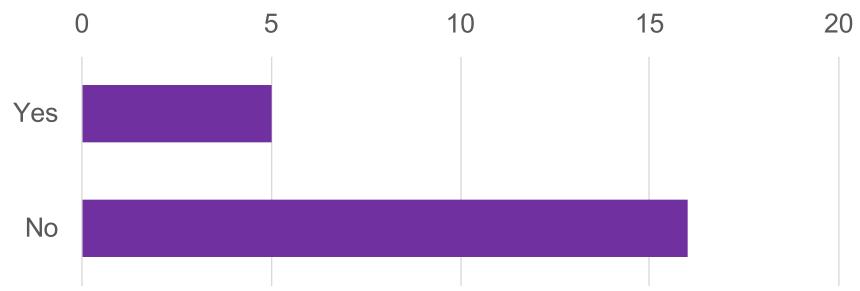
Have you had any facility shutdowns because of COVID19 among workers in the last two weeks?

Q2: Have you had any facility shutdowns because of COVID19 among workers in the last two weeks?

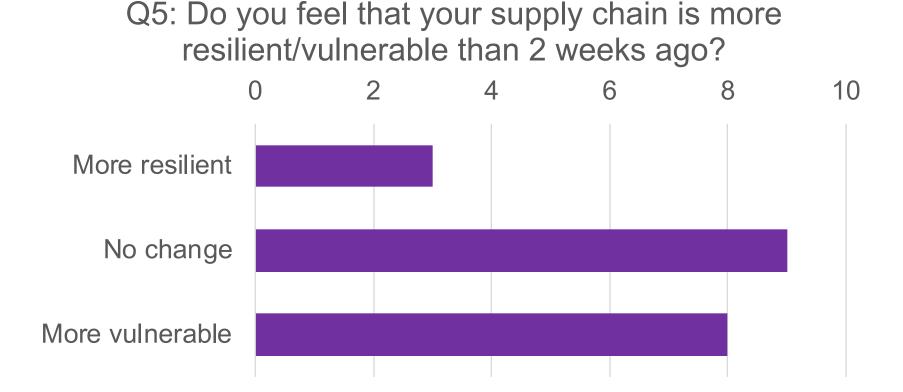


Have you experienced labor shortages over the last two weeks?

Q3: Have you experienced labor shortages over the last two weeks?



Do you feel that your supply chain is more resilient/vulnerable than 2 weeks ago?



How has the financial vulnerability in your supply chain changed over the last two weeks?

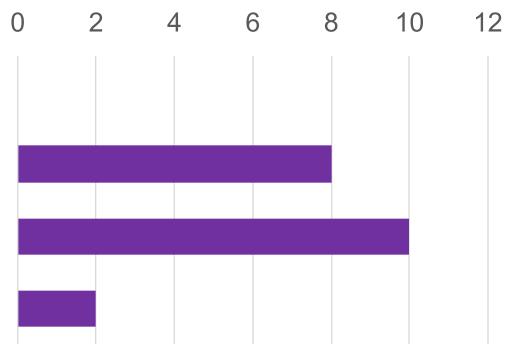
Q6: How has the financial vulnerability in your supply chain changed over the last two weeks?

Financial position improved

No change in financial position

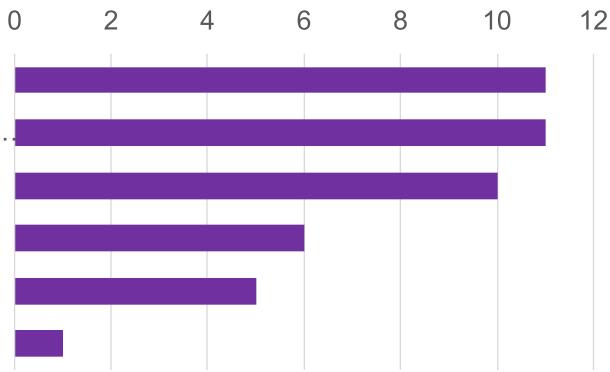
Some of supply chain more vulnerable

All of supply chain more vulnerable



What supply chain vulnerabilities do you foresee in the future (next few months)?

Q7: What supply chain vulnerabilities do you see in the future?



Shortage of goods from East Asia

Health-related supply chain displacing..

Labor shortages

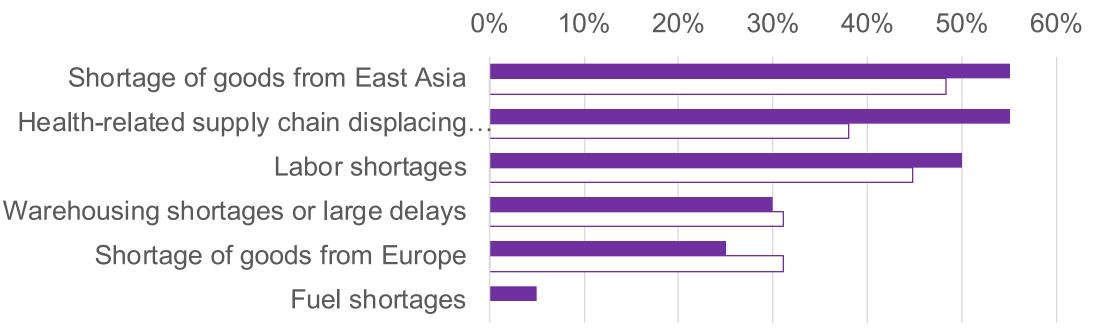
Warehousing shortages or large delays

Shortage of goods from Europe

Fuel shortages

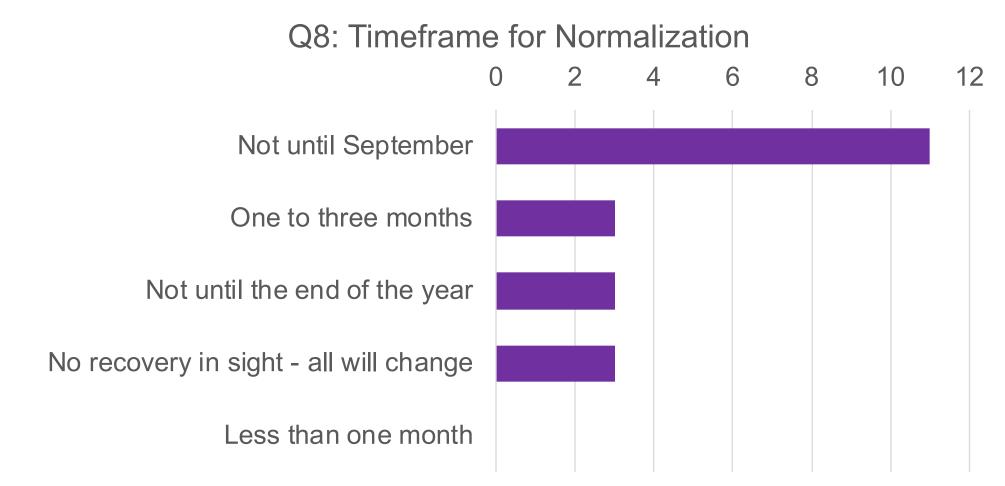
What supply chain vulnerabilities do you foresee in the future (next few months)?

Q7: What supply chain vulnerabilities do you see in the future?

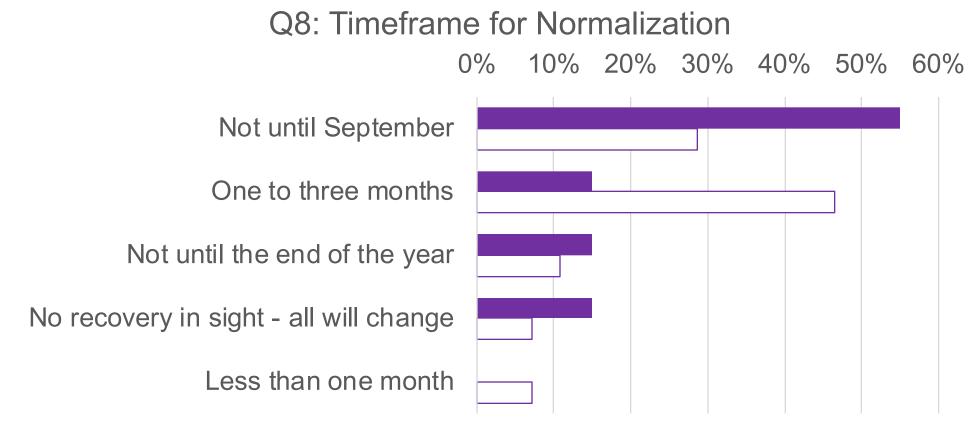


■ 4/17 to 4/25 □ 3/27 to 4/8

What time frame do you envision before the situation starts normalizing again for your business?



What time frame do you envision before the situation starts normalizing again for your business?



■ 4/17 to 4/25 □ 3/27 to 4/8